



TWENTY SIXTH ANNUAL REPORT

2024-25

ICAI Accounting Research Foundation

BOARD OF DIRECTORS (As on Date)

1. CA. Charanjot Singh Nanda (President, ICAI)
2. CA. D Prasanna Kumar (Vice-President, ICAI)
3. CA. Pramod Jain
4. CA. Rajendra Kumar P.
5. CA. Purushottamlal Khandelwal
6. CA. Mangesh Pandurang Kinare
7. CA. Pankaj Shah
8. CA. Vishnu Kumar Agarwal
9. CA. (Dr.) Jai Kumar Batra (Secretary, ICAI)
10. CA. K. Rahman Khan
11. CA. (Dr.) Amarjit Chopra
12. CA. Bhavna Gautam Doshi
13. CA. Deepak Kumar Gupta
14. CA. (Dr.) Sunil Kumar Gulati

AUDIT COMMITTEE

1. CA. (Dr.) Amarjit Chopra, Chairman
2. CA. Bhavna G. Doshi, Member
3. CA. (Dr.) Sunil Gulati, Member
4. CA. Vishnu Kuamr Agarwal
5. CA. Pankaj Shah

STATUTORY AUDITORS

M/s. Gupta Nayar & Co
Chartered Accountants
610, Jaksons Crown Heights
Plot No. 3B1, Twin District Centre, Sector 10
Rohini, Delhi – 110085.

REGISTERED OFFICE

ICAI Bhawan, Indraprastha Marg,
New Delhi – 110002

BANKER

Bank of India,
Bahadurshah Zaffar Marg,
Hans Bhawan, Delhi – 110002.

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ICAI ACCOUNTING RESEARCH FOUNDATION

(CIN : U73200DL1999NPL097935)

Regd. Office: ICAI Bhawan, Indraprastha Marg, New Delhi - 110002

Email: arf@icai.in | Web: www.icaiarf.org.in

NOTICE

Notice is hereby given that the Twenty Sixth Annual General Meeting ('AGM') of the members of ICAI Accounting Research Foundation (ICAI ARF) will be held on 18th September, 2025 (Thursday) at 12 Noon at the Registered Office of the Company, ICAI Bhawan, Indraprastha Marg, New Delhi - 110002 to transact the following business:

ORDINARY BUSINESS:-

ITEM NO. 1

To receive, consider and adopt the Balance Sheet of the Company as at 31st March 2025, the Statement of Income & Expenditure and Cash Flow Statement for the year ended on that date together with the Reports of the Board of Directors and Statutory Auditors thereon.

ITEM NO. 2

To note vacation of office by CA. Ranjeet Kumar Aggarwal (DIN 00641814), CA. Kemisha Soni (DIN 06805708) and CA. Sushil Kumar Goyal (DIN 01775741) w.e.f. 12th February, 2025 pursuant to operation of the Article 28 (a) or (b) whereby Director of the Board shall vacate office when he ceases to be a Council Member of the ICAI.

To note vacation of office by CA. K Sripriya, CA. Vishal Doshi and CA. Abhay Kumar Chhajed w.e.f April 1, 2025 on the Board in terms of the decision taken at the 383rd meeting of the ICAI Council held on 21st and 22nd May, 2019, a Central Council Member can be nominated on the Boards as directors of Section 8 Companies promoted by ICAI only for maximum tenure of 3 years considered on consecutive basis.

ITEM NO. 3

To appoint a Director in place of CA. K. Rahman Khan (DIN 01088160) under Clause 28(d) of the Articles of Association, who retires from office by rotation and being eligible, offers himself for re-appointment.

ITEM NO. 4

To appoint a Director in place of CA. (Dr.) Amarjit Chopra (DIN 00043355) under Clause 28(d) of the Articles of Association, who retires from office by rotation and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS:-

ITEM NO. 5

To appoint CA. Mangesh Pandurang Kinare (DIN 08514820) as a Director in the Company under Clause 28(b) of Articles of Association

To consider and if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

“RESOLVED THAT, pursuant to the provisions of Section 152 and any other applicable provisions of the Companies Act, 2013 and the Rules made there under (including any statutory modification(s) or reenactments thereof for the time being in force), CA. Mangesh Pandurang Kinare (DIN 08514820) who was appointed as an Additional Director of the Company on March 20, 2025 and whose term of office expires at this Annual General Meeting, be and is hereby appointed as a Director of the Company”.

ITEM NO. 6

To appoint CA. Pankaj Shah (DIN 07326824) as a Director in the Company under Clause 28(b) of Articles of Association

To consider and if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

“RESOLVED THAT, pursuant to the provisions of Section 152 and any other applicable provisions of the Companies Act, 2013 and the Rules made there under (including any statutory modification(s) or reenactments thereof for the time being in force), CA. Pankaj Shah (DIN 07326824) who was appointed as an Additional Director of the Company on March 20, 2025 and whose term of office expires at this Annual General Meeting, be and is hereby appointed as a Director of the Company, and the period of his office shall be liable to be determination by retirement of directors by rotation”.

ITEM NO. 7

To appoint CA. Vishnu Kumar Agarwal (DIN 02365488) as a Director in the Company under Clause 28(b) of Articles of Association

To consider and if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

“RESOLVED THAT, pursuant to the provisions of Section 152 and any other applicable provisions of the Companies Act, 2013 and the Rules made there under (including any statutory modification(s) or reenactments thereof for the time being in force), CA. Vishnu Kumar Agarwal (DIN 02365488) who was appointed as an Additional Director of the Company on March 20, 2025 and whose term of office expires at this Annual General Meeting, be and is hereby appointed as a Director of the Company, and the period of his office shall be liable to be determination by retirement of directors by rotation”.

ITEM NO. 8

To appoint CA. Pramod Jain (DIN 00002190) as a Director in the Company under Clause 28(b) of Articles of Association

To consider and if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

“RESOLVED THAT, pursuant to the provisions of Section 152 and any other applicable provisions of the Companies Act, 2013 and the Rules made there under (including any statutory modification(s) or reenactments thereof for the time being in force), CA. Pramod Jain (DIN 00002190) who was appointed as an Additional Director of the Company on April 11, 2025 and whose term of office expires at this Annual General Meeting, be and is hereby appointed as a Director of the Company, and the period of his office shall be liable to be determination by retirement of directors by rotation”.

ITEM NO. 9

To appoint CA. Rajendra Kumar P. (DIN 00835879) as a Director in the Company under Clause 28(b) of Articles of Association

To consider and if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

“RESOLVED THAT, pursuant to the provisions of Section 152 and any other applicable provisions of the Companies Act, 2013 and the Rules made there under (including any statutory modification(s) or reenactments thereof for the time being in force), CA. Rajendra Kumar P. (DIN 00835879) who was



ICAI Accounting
Research Foundation

ICAI Accounting Research Foundation

CIN No. U73200DL1999NPL097935

ICAI Bhawan, Indraprastha Marg, New Delhi - 110002

Email : arf@icai.in; Website : www.icalarf.org.in

appointed as an Additional Director of the Company on April 11, 2025 and whose term of office expires at this Annual General Meeting, be and is hereby appointed as a Director of the Company, and the period of his office shall be liable to be determination by retirement of directors by rotation".

ITEM NO. 10

To appoint CA. Purushottamlal Khandelwal (DIN 02316320) as a Director in the Company under Clause 28(b) of Articles of Association

To consider and if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

"RESOLVED THAT, pursuant to the provisions of Section 152 and any other applicable provisions of the Companies Act, 2013 and the Rules made there under (including any statutory modification(s) or reenactments thereof for the time being in force), CA. Purushottamlal Khandelwal (DIN 02316320) who was appointed as an Additional Director of the Company on April 11, 2025 and whose term of office expires at this Annual General Meeting, be and is hereby appointed as a Director of the Company, and the period of his office shall be liable to be determination by retirement of directors by rotation".

By Order of the Board of Directors
for ICAI Accounting Research Foundation


(CA. Charanjot Singh Nanda)
Chairman/Director

Place : New Delhi

Date : 2nd September, 2025

NOTES:

An Explanatory Statement pursuant to Section 102(1) of the Companies Act, 2013, relating to the Special Business to be transacted at the Meeting is annexed hereto.



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EXPLANATORY STATEMENT IN RESPECT OF THE SPECIAL BUSINESS PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

ITEM NO. 5

To appoint CA. Mangesh Pandurang Kinare (DIN 08514820) as a Director in the Company under Clause 28(b) of Articles of Association

The Board of Directors appointed CA. Mangesh Pandurang Kinare (DIN 08514820) as an Additional Director of the Company with effect from March 20, 2025 under section 161 of the Companies Act, 2013. CA. Mangesh Pandurang Kinare holds office only up to the date of the forthcoming Annual General Meeting of the Company. The notice as per the requirement of Section 160 of the Companies Act, 2013 for CA. Mangesh Pandurang Kinare, being the nominee of the Council of ICAI, has been received. CA. Mangesh Pandurang Kinare is the nominee of the Council on the board of the company under clause 28(b) of Articles of Association.

Except CA. Mangesh Pandurang Kinare, no other directors of the company are concerned or interested in the proposed resolution.

ITEM NO. 6

To appoint CA. Pankaj Shah (DIN 07326824) as a Director in the Company under Clause 28(b) of Articles of Association

The Board of Directors appointed CA. Pankaj Shah (DIN 07326824) as an Additional Director of the Company with effect from March 20, 2025 under section 161 of the Companies Act, 2013. CA. Pankaj Shah holds office only up to the date of the forthcoming Annual General Meeting of the Company. The notice as per the requirement of Section 160 of the Companies Act, 2013 for CA. Pankaj Shah, being the nominee of the Council of ICAI, has been received. CA. Pankaj Shah is the nominee of the Council on the board of the company under clause 28(b) of Articles of Association.

Except CA. Pankaj Shah, no other directors of the company are concerned or interested in the proposed resolution.

ITEM NO. 7

To appoint CA. Vishnu Kumar Agarwal (DIN 02365488) as a Director in the Company under Clause 28(b) of Articles of Association

The Board of Directors appointed CA. Vishnu Kumar Agarwal (DIN 02365488) as an Additional Director of the Company with effect from March 20, 2025 under section 161 of the Companies Act, 2013. CA. Vishnu Kumar Agarwal holds office only up to the date of the forthcoming Annual General Meeting of the Company. The notice as per the requirement of Section 160 of the Companies Act, 2013 for CA. Vishnu Kumar Agarwal, being the nominee of the Council of ICAI, has been received. CA. Vishnu Kumar Agarwal is the nominee of the Council on the board of the company under clause 28(b) of Articles of Association.

Except CA. Vishnu Kumar Agarwal, no other directors of the company are concerned or interested in the proposed resolution.

ITEM NO. 8

To appoint CA. Pramod Jain (DIN 00002190) as a Director in the Company under Clause 28(b) of Articles of Association

The Board of Directors appointed CA. Pramod Jain (DIN 00002190) as an Additional Director of the Company with effect from April 11, 2025 under section 161 of the Companies Act, 2013. CA. Pramod Jain holds office only up to the date of the forthcoming Annual General Meeting of the Company. The notice as per the requirement of Section 160 of the Companies Act, 2013 for CA. Pramod Jain, being the nominee of the Council of ICAI, has been received. CA. Pramod Jain is the nominee of the Council on the board of the company under clause 28(b) of Articles of Association.

Except CA. Pramod Jain, no other directors of the company are concerned or interested in the proposed resolution.

ITEM NO. 9

To appoint CA. Rajendra Kumar P. (DIN 00835879) as a Director in the Company under Clause 28(b) of Articles of Association

The Board of Directors appointed CA. Rajendra Kumar P. (DIN 00835879) as an Additional Director of the Company with effect from April 11, 2025 under section 161 of the Companies Act, 2013. CA. Rajendra Kumar P. holds office only up to the date of the forthcoming Annual General Meeting of the Company. The notice as per the requirement of Section 160 of the Companies Act, 2013 for CA. Rajendra Kumar P., being the nominee of the Council of ICAI, has been received. CA. Rajendra Kumar P. is the nominee of the Council on the board of the company under clause 28(b) of Articles of Association.

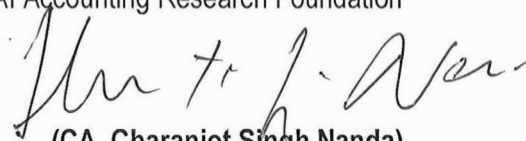
Except CA. Rajendra Kumar P., no other directors of the company are concerned or interested in the proposed resolution.

ITEM NO. 10

The Board of Directors appointed CA. Purushottamlal Khandelwal (DIN 02316320) as an Additional Director of the Company with effect from April 11, 2025 under section 161 of the Companies Act, 2013. CA. Purushottamlal Khandelwal holds office only up to the date of the forthcoming Annual General Meeting of the Company. The notice as per the requirement of Section 160 of the Companies Act, 2013 for CA. Purushottamlal Khandelwal, being the nominee of the Council of ICAI, has been received. CA. Purushottamlal Khandelwal is the nominee of the Council on the board of the company under clause 28(b) of Articles of Association.

Except CA. Purushottamlal Khandelwal, no other directors of the company are concerned or interested in the proposed resolution.

By Order of the Board of Directors for ICAI Accounting Research Foundation



(CA. Charanjot Singh Nanda)
Chairman/Director

Place : New Delhi

Date : 2nd September, 2025

DIRECTORS' REPORT

TO THE MEMBERS OF ICAI ACCOUNTING RESEARCH FOUNDATION

The Directors have pleasure in presenting the Twenty Sixth Annual Report of the ICAI Accounting Research Foundation (ICAI ARF), together with the Audited Balance-Sheet, Statement of Profit and Loss Account and Cash Flow Statement for the Financial Year ended 31st March 2025.

ICAI ARF was established in January, 1999 by the Institute of Chartered Accountants of India, as a Section 25 company under the erstwhile Companies Act 1956 (now section 8 Company under Companies Act 2013) and a core research body to promote research in the areas of accounting, auditing, capital markets, fiscal policies, monetary policies and other related disciplines. ICAI ARF believes that proper research inputs are necessary condition for raising the level of corporate governance, management, accounting and financial reporting. High quality research projects based on practical experience with theoretical extrapolations would also provide valuable inputs in formulation of policies and implementation thereof at macro and micro levels.

PERFORMANCE HIGHLIGHTS:

The ICAI ARF successfully concluded the year 2024–25, further strengthening its position as a premier research institution in the domains of Accounting, Auditing, Fiscal Laws and Policy, Corporate and Economic Laws and Policies, Economics, Financial Management, Financial Services, Capital and Money Markets, and other related disciplines.

Recognizing the need to foster high-quality research in the country, ICAI ARF has adopted a multi-faceted action plan aimed at supporting research projects of both national and international significance that relate to the accountancy profession. As part of this initiative, ICAI ARF has already issued an open call for research proposals on its official website, inviting participation from academic institutions, research organizations, scholars, and practitioners.

Value-added research projects remain central to the ICAI ARF's mission. Reaffirming its commitment, the Company will continue to initiate and support impactful research that contributes to the dissemination, promotion, and advancement of knowledge in various fields, including accountancy, auditing, fiscal and corporate laws, economics, financial management, capital markets, and management information systems, among other allied areas.

RESEARCH PROJECTS:

The main objective of the establishment of ICAI ARF is to undertake, conduct, foster, promote and provide aid and facilities for prosecuting core, fundamental, empirical, applied and other kinds of research work, projects and studies. The research work undertaken by ICAI ARF has been divided amongst two branches of research, viz., (1) Basic Research, and (2) Applied Research.

A status update of major research projects presently under implementation is outlined hereunder along with particulars of proposals that are under consideration:

1. BASIC RESEARCH:

Basic research is designed to add to an organized body of scientific knowledge and does not necessarily produce results of immediate practical value. It is concerned with formulation of a theory or a contribution to theory. The ICAI ARF involves in carrying out basic research projects pertaining to subjects requiring enquiring into problems and issues significant to accounting and auditing and allied disciplines such as economics, finance and business laws through outsourcing research projects by inviting applications from research bodies/scholars and providing them financial assistance.

2. APPLIED RESEARCH:

Applied Research is directed towards the solution of immediate specific and practical problems. It is performed in relation to actual problems and under the conditions in which they are found in practice. The applied research requires systematic study to gain knowledge or understanding necessary to determine the means by which a recognized and specific need may be met.

In view of the above, ICAI ARF has, in past, undertaken various research projects related to conversion of accounts from cash basis to accrual system including Accounting of Municipal Corporation of Delhi (MCD), Kolkata Municipal Corporation (KMC), Controller General of Accounts (CGA) and Department of Posts (DoP), Kerala State Insurance Department (KSID), Employees' Provident Fund Organisation (EPFO), Indian Railways (IR), etc. involving conceptualizing a new accounting system including the incorporation of methodologies and procedures not common in India. In continuation to above, the following projects have been undertaken/completed by ICAI ARF:

2.1 PROJECTS

- 2.1.1 Indian Railways' Project :** Work of Rolling Out Accrual Accounting in all the Zonal Railways and Production Units across the country
- 2.1.2 Second Phase of Indian Railways' Project :** Compilation of data and preparation of Financial Statements for FY 2017-18 & 2018-19 and Balance Sheet as on 31.03.2018 & 31.03.2019 for Indian Railways and Conducting studies on data/system shortcomings observed at the Roll Out Stage during compilation of Financial Statements for FY 2015-16 and 2016-17 and its improvements. Addendum agreement awarded for preparation of accrual based Financial Statements of Indian Railways for FY 2019-20 & 2021-21. All the deliverables for the project have been completed and accepted by the office of Accounting Reforms of northern railways.
- 2.1.3 Agreement with Emirates Institute for Banking and Financial Studies (EIBFS)** – ICAI ARF is developing Course Material of Business and other laws, Corporate Laws and UAE Taxation and will review 11 subjects' study material to be revised by EIBFS based on ICAI Course Material.
- 2.1.4 Treasuries and Accounts Department, Government of Tamil Nadu:** The Report for rewriting of the following Codes/Rules/Manuals has been submitted to the Treasuries and Accounts Department, Government of Tamil Nadu:
 - (i) The Tamil Nadu Treasury Code (Volume I & II : Part I & II)

- (ii) The Pay & Accounts Office Manual
- (iii) The Tamil Nadu Accounts Code (Volume I, II & III)

- 2.1.5 Treasuries and Accounts Department, Government of Tamil Nadu :** The new project for the Treasuries and Accounts Department, Government of Tamil Nadu for reforms-re-engineering / revision / rewriting of Tamil Nadu Financial Code Volume 1 & 2 has been undertaken.
- 2.1.6 Gap analysis & preparation of common framework for compliance with Major Ports Authorities Act, 2021 and MPA (Accounts & Audit) Rules, 2021 for Indian Ports Association –** Report on common framework for compliance by Indian Ports and recommended Significant Accounting Policies have been submitted.
- 2.1.7 Compilation of Financial Statements for FY 2021-22 & 2022-23 and Balance Sheet as on 31.03.2022 & 31.03.2023 for Indian Railways, identification, and adjustment of prior period items based on a review of data for the last four years (FY: 2017-18, 2018-19, 2019-20 and 2020-21) mentioned in the notes to accounts of the respective years:** The Accrual Based Financial Statements for the financial years 2021-22 and 2022-23 have been prepared and submitted.
- 2.1.8 Courses for Panchayat/ Municipal Bodies Accountant and Panchayat Examiner to support O/o C&AG**
- 2.1.9 Residential Capacity Building Programme to impart training to C&AG's officers**
- 2.1.10 Compilation of Financial Statements for the financial years 2023-24 & 2024-25 and Balance Sheet as on 31.03.2024 & 31.03.2025 for Indian Railways:** The new project for Indian Railways has been awarded.

2.2 NEW PROJECT PROPOSALS UNDER CONSIDERATION:

- 2.2.1 Institutionalizing accounting and financial management reforms in 60 ULBs across Uttar Pradesh**
- 2.2.2 Double Entry Accounting System in the Ahmedabad Municipal Corporation and to prepare the complete integrated balance sheet.**
- 2.2.3 Revision of Internal Audit Manual of National Highway & Infrastructure Development Corporation Limited (NHIDCL)**
- 2.2.4 Review of the existing audit report framework of key auditee institutions such as ULBs, Cooperative Federations etc. and necessary reforms- Director General of Audit, Chennai**

NEW LOGO OF COMPANY

ICAI ARF has adopted the new logo of the companies to make it more contemporary.

FINANCIAL PERFORMANCE:

During the year, the revenue from research activities has been Rs. 19908 thousand as against Rs. 30170 thousand in the previous year. The surplus for the year under review amounted to Rs. 7110 thousand as compared to a surplus of Rs. 9025 thousand in the previous year. Financial results for the year 2024-25 compared with those of previous year are summarized below:

Amount in '000		
Particulars	2024-25	2023-24
Revenue from Research Activities	19908	30170
Subscription from Members	140	145
Interest from Bank	1045	723
Interest from Income Tax Refund	190	--
Miscellaneous Income	--	---
Total Income (A)	21283	31037
Total Expenditure (B)	14174	22011
Surplus/ (Deficit) Before Taxation (C) - (A-B)	7110	9025
Less (D) : Current Tax	---	---
Deferred Tax		
Provision for Taxation		
Prior Period Item		
Surplus/ (Deficit) After Taxation (C-D)	7110	9025

The Directors propose to appropriate this amount as under:

Amount transferred to General Reserve	7110	9025
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Summarized Cash Flow Statement:	2024-25	2023-24
Inflow/(Outflow) from operations	11846	1163
(Inflow)/outflow from investing activities	400	(633)
(Inflow)/outflow from financing activities	42	42
Net increase/(decrease) in cash & bank balance	12288	572

THE WAY FORWARD:

Recognising the fact that considerable efforts are required not only to promote research in the field of accounting in India but also to show and prove its applicability and benefits in the real world, ICAI ARF propose to take a number of proactive measures for undertaking applied research and carrying out research studies. ICAI ARF further plans to intensify promotional campaign for establishing direct contact with the authorities/ organisations/ bodies working as extensions of the Government of India and operating on Cash Basis of Accounting to on the one hand and reaching out to the potential researchers throughout the country, on the other.

The list of proposed research projects of contemporary national and international significance would be further expanded. In select areas, ICAI ARF may directly undertake research. Possibilities for networking with research organisation of repute, within and outside India, would be explored. Series of technical documents are proposed to be published and focussed training programmes organised for dissemination of technical knowledge and skills to various stakeholders.

MATERIAL CHANGES AND COMMITMENT IF ANY AFFECTING THE FINANCIAL POSITION OF THE COMPANY OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR TO WHICH THIS FINANCIAL STATEMENT RELATE AND THE DATE OF THE REPORT

No material changes and commitments affecting the financial position of the Company occurred between the ends of the financial year to which this financial statement relate on the date of this report.

DEPOSITS

The Company has not invited/accepted any deposits from the public during the year ended March 31, 2025. There were no unclaimed or unpaid deposits as on March 31, 2025.

DIVIDEND

The Company is restricted by its Memorandum of Association for distribution of dividend among its members.

CORPORATE SOCIAL RESPONSIBILITY

The Company is not required to constitute a Corporate Social Responsibility Committee as it does not fall within purview of section 135(1) of the Companies Act, 2013 and hence it is not required to formulate policy on corporate social responsibility.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND EXPENDITURE:

Conservation of energy:	The ICAI ARF deals in Basic and Applied research and does not require large quantities of energy. However, wherever possible energy saving efforts are made.	
Technology absorption:	Being a research organization, all the functions and resources are devoted towards research purposes. The IR, EPFO, PFC, MCD, KMC, CGA and DoP projects have been instrumental in building expertise in conversion of accounts to accrual basis.	
Foreign Exchange earnings & Outgo:	Foreign Exchange earnings	: Nil
	Foreign Exchange Outgo	: Nil

EXPLANATION OR COMMENTS ON QUALIFICATIONS, RESERVATIONS OR ADVERSE REMARKS OR DISCLAIMERS MADE BY THE AUDITORS AND THE PRACTICING COMPANY SECRETARY IN THEIR REPORTS

There were no qualifications, reservations or adverse remarks made by the auditors in their report. The provisions relating to submission of Secretarial Audit Report are not applicable to the Company.

COMPANY'S POLICY RELATING TO DIRECTOR'S APPOINTMENT, PAYMENT OF REMUNERATION AND DISCHARGE OF THEIR DUTIES

The provisions of Section 178(1) relating to constitution of Nomination and Remuneration Committee are not applicable to the Company and hence the Company has not devised any policy relating to appointment of Directors, payment of Managerial remuneration, Directors' qualifications, positive attributes, independence of Directors and other related matters as provided under Section 178(3) of the Companies Act, 2013.

ANNUAL RETURN

Pursuant to the amendments to Section 134(3)(a) and Section 92(3) of the Act read with Rule 12 of the Companies (Management and Administration) Rules, 2014, the Annual Return (Form MGT-7) for the financial year ended March 31, 2025, is available on the Company's website and can be accessed at www.icaiarf.org.in.

NUMBER OF BOARD MEETINGS CONDUCTED DURING THE YEAR UNDER REVIEW

Four Meetings of the Board of Directors were held during the year.

DIRECTORS' RESPONSIBILITY STATEMENT

As required by section 134(5) of the Companies Act, 2013 the Board hereby submit its Responsibility Statement:-

1. In the preparation of annual accounts, applicable accounting standards have been followed with no material departure;
2. The selected accounting policies have been applied consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Foundation as at 31st March 2025 and of the excess of income over expenditure of the Foundation for that period;
3. We have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the company and for detecting and prevention of fraud and other irregularities; and
4. We have prepared the annual accounts on a 'going concern' basis.
5. The directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

STATEMENT CONCERNING DEVELOPMENT AND IMPLEMENTATION OF RISK MANAGEMENT POLICY OF THE COMPANY

The ICAI ARF does not have written Risk Management Policy; however closely monitors the threat to the company's existence and considers them to be minimal.

CHANGE IN NATURE OF BUSINESS

There is no change in the nature of the business of the company.

DETAILS OF DIRECTOR OR KEY MANAGERIAL PERSONNEL

As on the date of this report, the composition of Board of Directors of the Foundation is as follows:

1. CA. Charanjot Singh Nanda (President, ICAI)
2. CA. Dondeti Prasanna Kumar (Vice-President, ICAI)
3. CA. Mangesh Pandurang Kinare*
4. CA. Pankaj Shah*
5. CA. Vishnu Kumar Agarwal*
6. CA. Pramod Jain**
7. CA. Rajendra Kumar P.**
8. CA. Purushottamlal Khandelwal**
9. CA. Kemisha Soni***
10. CA. Abhay Kumar Chhajed***
11. CA. Kumar Sripriya***
12. CA. Vishal Pravinchandra Doshi***
13. CA. Sushil Kumar Goyal***
14. CA. (Dr.) Jai Kumar Batra (Secretary, ICAI)
15. CA. K. Rahman Khan
16. CA. (Dr.) Amarjit Chopra

17. CA. Bhavna Gautam Doshi
18. CA. Deepak Kumar Gupta
19. CA. (Dr.) Sunil Kumar Gulati

* Appointed as director on 20th March, 2025

** Appointed as director on 11th April, 2025

*** Office vacated in terms of Article 34 (xiv)

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENT UNDER SECTION 186

During the year under review, the Company has not advanced any loans/given guarantees/ made investments.

DECLARATION OF INDEPENDENT DIRECTORS

The Provision of Section 149 pertaining to the appointment of Independent Directors does not apply to the Company.

STATUTORY AUDITORS

The Board at its 86th Meeting held on 13th September, 2021 has noted/appointed M/s. Gupta Nayar & Co., Chartered Accountants as Statutory Auditors of the Company for another block of five years from the Financial Year 2021-22 onwards under the relevant provisions of the Companies Act, 2013 and they have confirmed their eligibility in accordance with the provision of the Companies Act, 2013.

DISCLOSURE OF COMPOSITION OF AUDIT COMMITTEE

As on the date of this report, the composition of Audit Committee is as under:

1. CA. (Dr.) Amarjit Chopra, Chairman
2. CA. (Dr.) Sunil Gulati, Member
3. CA. Bhavna Gautam Doshi, Member
4. CA. Pankaj Shah, Member
5. CA. Vishnu Kumar Agarwal, Member

INDUSTRIAL RELATIONS

ICAI ARF has always maintained cordial and harmonious relations at all levels. Efforts were made to inculcate team spirit and motivate the employees to fully develop their potential.

ADEQUACY OF INTERNAL FINANCIAL CONTROLS

The internal financial controls are adequate with reference to the financial statements.

PARTICULARS OF EMPLOYEES

The activities of the company are being pursued through staff from ICAI. Since the company does not have employees, the provision of Rule 5(2) of the Companies (Management and Administration) Rules, 2014 are not applicable and hence details have not been given.

DISCLOSURES AS PER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has zero tolerance for sexual harassment at workplace and has adopted a Policy on prevention, prohibition and redressal of sexual harassment at workplace in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the Rules thereunder for prevention and redressal of complaints of sexual harassment at workplace. The Company has not received any complaint on sexual harassment during the current financial year.

DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016

Neither any application was made, nor any proceeding is pending under the insolvency and Bankruptcy code, 2016 during the financial year 2024-25.

DETAILS OF DIFFERENCE BETWEEN THE AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF.

Company does not have any loan from banks or financial Institution, hence, there is no question of settlement.

ACKNOWLEDGEMENT

The Board takes this opportunity to place on record its appreciation for the continued assistance, support and co-operation received from Indian Railways, Indian Ports Association, Government of Tamil Nadu, M/s. Infosys Technologies Ltd, Bank of India and other authorities, experts, research scholars and individuals during the course of execution of the research projects and in other disciplines.

The Board of Directors sincerely appreciate and commend the valuable contribution made by the employees of the foundation at all levels in the pursuit of achieving objectives of the foundation for another year in succession.

For & On behalf of the Board
For ICAI Accounting Research Foundation

(CA. Charanjot Singh Nanda)
Chairman

Place: New Delhi

Date : 2nd September, 2025

INDEPENDENT AUDITORS' REPORT

To the Members Of
ICAI Accounting Research Foundation
ICAI Bhawan, Indraprastha Marg, New Delhi-110002

Opinion

We have audited the accompanying standalone financial statements ICAI Accounting Research Foundation ("the Company") ("the Company"), which comprises of the Balance Sheet as at 31 March 2025, the Statement of Income & Expenditure for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements, give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March 2025, its surplus and its cash flow for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the financial statements and our auditor's report thereon. The above report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation and presentation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. This responsibility also includes the maintenance of adequate accounting records in accordance with the provision of the Act for safeguarding of the assets of the Company and for preventing and detecting the frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial control, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the company's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's

report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

1. As required by section 143(3) of the Act, we report that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b. In our opinion proper books of accounts as required by law have been kept by the Company so far as appears from our examination of those books.
 - c. The Balance Sheet , Statement of Income and Expenditure and the Statement of Cashflow dealt with by this Report are in agreement with the relevant books of account.
 - d. In our opinion, the aforesaid financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
 - e. On the basis of written representations received from the directors as on 31 March, 2025, taken on record by the Board of Directors, none of the directors stand disqualified as on 31 March, 2025, from being appointed as a director in terms of Section 164(2) of the Act.
 - f. Our reporting on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls is not required as per exemption given to certain private limited companies by the Ministry of Corporate Affairs vide its Notification no. G.S.R 583 (E) dated 13th June, 2017 read with General Circular No. 08/2017 and exemption to Private Company (corrigendum) dated 13th July 2017, section 143(3)(i) of the Act.
 - g. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended; In our opinion and to the best of our information and according to the explanations given to us, the Company has not paid the managerial remuneration during the year.
 - h. With respect to the other matters included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The company does not have any pending litigation which would impact its financial position.

- ii. There is no such case for which the Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long term contracts including derivative contracts.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. (a) The management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The management has represented, that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

(c) Based on such audit procedures that we have considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
 - v. Based on our examination which included test checks, the company has used TALLY GOLD as the accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software system. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with. Additionally, the audit trail has been preserved by the Company as per the statutory requirements for record retention.
- i. The Company has not declared or paid any dividend during the year.
2. As required by the Companies (Auditor's Report) Order, 2020 ("The Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act 2013, is not applicable to the company and hence is not commented upon.

FOR GUPTA NAYAR & CO.
Chartered Accountant
Firm Reg. No. 008376N

CA Vaibhav Aggrwal
Partner
Membership No. 549495
Place: Delhi
Date: September 2, 2025
UDIN: 25549495BMGJJW3651

ICAI ACCOUNTING RESEARCH FOUNDATION (CIN: U73200DL1999NPL097935)

(Limited by Guarantee)

ICAI Bhawan, Indraprastha Marg, New Delhi

Balance Sheet as at 31st March, 2025

(Amount in '000)

	Note No.		As at 31 March 2025		As at 31 March 2024	
EQUITY AND LIABILITIES						
Member's Funds						
(a) Capital Fund	2		50,000		50,000	
(b) Reserves and Surplus	3		(135)		(7,287)	
(c) Money received against share warrants			-	49,865	-	42,713
Non Current Liabilities						
(a) Long-term Borrowings				-		-
(b) Deferred Tax Liabilities (Net)				-		-
(c) Other long-term Liabilities						
(i) Earmarked Funds:(Infosys Fellowship Fund)	4			6,786		6,543
(d) Long-term Provisions				-		-
Current Liabilities						
(a) Short-term Borrowings				-		-
(b) Trade Payables :-	5					
(A) total outstanding dues of micro enterprises and small enterprises: and			8		10	
(B) total outstanding dues of creditors other than micro enterprises and small enterprises			4,872		5,998	
(c) Other current Liabilities	6		725	5,607	413	6,422
(d) Short-term provisions				-		-
TOTAL						
				62,256		55,678
ASSETS						
Non Current Assets						
(a) Property, Plant and Equipment and Intangibles	7					
(i) Property, Plant and Equipment			9		8	
(ii) Intangible Assets			13		16	
(iii) Capital work-in-progress			-		-	
(iv) Intangible Assets under Development			-		-	
(b) Non-Current Investments			-		-	
(c) Deferred Tax Assets (Net)			-		-	
(d) Long-term loans and advances			-		-	
(e) Other Non-Current Assets	8		3,308	3,330	3,308	3,332
Current Assets						
(a) Current Investments			-		-	
(b) Inventories			-		-	
(c) Trade Receivables	9		21,538		26,171	
(d) Cash and Bank Balances	10		33,490		20,314	
(e) Short-term Loans and Advances	11		3,899		5,860	
(f) Other current assets			-	58,926	-	52,346
TOTAL						
				62,256		55,678

Significant accounting policies

1

Notes forming part of accounts

17

Notes referred to above form an integral part of the Financial Statements

As per our audit report of even date

For Gupta Nayar & Co.

Chartered Accountants

FRN 008376N

For and on behalf of Board of Directors

CA. Vaibhav Aggrwal

(Partner)

Membership No. : 549495

Place: New Delhi

Date: September 2, 2025

CA. Jai Kumar

Batra

Director

DIN: 03233571

CA. Prasanna Kumar

Dondeti

Director

DIN : 07995989

CA. Charanjot Singh

Nanda

Chairman

DIN : 01126039

ICAI ACCOUNTING RESEARCH FOUNDATION (CIN: U73200DL1999NPL097935)

(Limited by guarantee)

ICAI Bhawan, Indraprastha Marg, New Delhi

Statement of Income and Expenditure for the year ended 31st March, 2025

(Amount in '000)

	Note No.		For the Year 2024-25	For the Year 2023-24
INCOME				
Revenue against Applied Research Projects	12		19,908	30,170
Other Income	13		1,375	868
TOTAL INCOME			21,283	31,037
EXPENSES				
Project Expenses	14		10,601	18,682
Professional & Consultancy Charges	15		2,578	1,635
Depreciation and amortisation expenses	7		3	27
Other Expenses	16		991	1,668
TOTAL EXPENSES			14,174	22,012
Excess of Income over Expenditure before exeptional and extraordinary items and tax			7,110	9,025
Exeptional items			-	-
Excess of Income over Expenditure before extraordinary items and tax			7,110	9,025
Extraordinary items			-	-
Excess of Income over Expenditure before tax			7,110	9,025
Tax Expenses				
(1) Current Tax			-	-
(2) Deferred Tax			-	-
Excess of Income over Expenditure after tax			7,110	9,025

Significant accounting policies

1

Notes forming part of accounts

17

Notes referred to above form an integral part of the Financial Statements

As per our audit report of even date

For Gupta Nayar & Co.

For and on behalf of Board of Directors

Chartered Accountants

FRN 008376N

CA. Vaibhav

CA. Jai Kumar

CA. Prasanna Kumar

CA. Charanjot Singh Nanda

Aggrwal

Batra

Dondeti

Chairman

(Partner)

Director

Director

Membership No. : 549495

DIN: 03233571

DIN : 07995989

DIN : 01126039

Place: New Delhi

Date: September 2, 2025

ICAI ACCOUNTING RESEARCH FOUNDATION (CIN: U73200DL1999NPL097935)

(Limited by guarantee)

ICAI Bhawan, Indraprastha Marg, New Delhi

Cash Flow Statement for the period ended 31st March 2025

(Amount in '000)

	For the Year 2024-25		For the Year 2023-24	
Cash Flow from Operating Activities				
Excess of Expenditure over Income		7.110		9.025
Adjustments for				
Depreciation	3		27	
Interest Income	(1,045)	(1,042)	(723)	(696)
Operating income before working capital changes		6.067		8.329
Add / (less) : (increase)/decrease in working capital				
Trade Receivables	4.633		(4.275)	
Short Term Loans and Advances	1.379		1.633	
Other Current Assets	-		-	
Current Liabilities	(814)	5.197	(2,268)	(4.910)
Cash Flow from Operations		11,265		3,419
Less: Taxes Paid		581		(2,256)
Net Cash Flow from Operating Activities (A)		11,846		1,163
Cash Flow from Investing Activities				
Interest received		373		554
Net Investments in bank deposits (having maturity of more than three months)		1		(1,207)
Net Investments in Infosys Fellowship Account		(217)		(209)
Infosys Fellowship Fund (Interest)		243		232
Purchase of Fixed Assets		-		(10)
Sale of Fixed Assets		-		7
Net Cash from Investing Activities (B)		400		(633)
Cash Flow from Financing Activities				
Capital Reserve - Entrance Fees received		42		42
Net Cash from Financing Activities (C)		42		42
Net Increase in Cash & Cash Equivalent (A+B+C)		12,288		572
Cash and Cash Equivalent at the beginning of the year		2,775		2,203
Cash and Cash Equivalent at the end of the year		15,063		2,775
		12,288		572
Cash and Cash Equivalent comprise of -				
Balances with Schedule Banks in Current Accounts				
ICAI Accounting Research Foundation Account		592		2,775
Balance with Bank FDR (Flexi Deposits)		14,471		-
		15,063		2,775

- 1 The above Cash Flow Statement has been prepared as per the indirect method set out in AS-3 specified under Act, 2013 read with rule 7 of the Companies (Accounts) Rules, 2014.
- 2 The enclosed note 17 form an integral part of the Financial Statements.
- 3 Figures in parenthesis indicate cash outgo.
- 4 Previous year figures have been regrouped/reclassified to conform to current year's classification.
- 5 ICAI ARF Infosys Fellowship Account is lien marked against Infosys Fellowship Fund.

As per our audit report of even date

For Gupta Nayar & Co.

Chartered Accountants

FRN 008376N

For and on behalf of Board of Directors

CA. Vaibhav Aggrwal

(Partner)

Membership No. : 549495

CA Jai Kumar Batra

Director

DIN: 03233571

CA. Prasanna Kumar Dondeti

Director

DIN : 07995989

CA. Charanjot Singh Nanda

Chairman

DIN : 01126039

Place: New Delhi

Date: September 2, 2025

Note 1. SIGNIFICANT ACCOUNTING POLICIES

a. COMPANY PROFILE:

ICAI Accounting Research Foundation (ICAI ARF) is a Company Limited by Guarantee registered on 14th January, 1999 under Section 8 of the Companies Act, 2013 (originally set up under Section 25 of the erstwhile Companies Act, 1956).

The objective of the Company is to conceive establish, promote, sponsor, take over, own, run, administer, operate, maintain, equip and control an academy for the purpose of imparting, spreading and promoting knowledge, learning, education and understanding in the fields of accounting, auditing, fiscal Laws and policy, corporate and economic laws and policies, economics, financial management, financial services, capital and money markets, management information and control systems, management consultancy services and allied disciplines by any means.

b. SIGNIFICANT ACCOUNTING POLICIES

I. Basis of accounting and preparation of financial statements

The financial statements are prepared under the historical cost convention, on the accrual basis of accounting and in accordance with accounting principles generally accepted in India and comply with the accounting standards issued by the Institute of Chartered Accountants of India (ICAI).

II. Use of Estimates

The preparation of the financial statements in conformity with Indian GAAP requires the Management to make estimates and assumptions considered in the reported amounts of assets and liabilities (including contingent liabilities) and the reported income and expenses during the year.

The Management believes that the estimates used in preparation of the financial statements are prudent and reasonable. Future results could differ due to these estimates and the differences between the actual results and the estimates are recognized in the periods in which the results are known / materialize.

III. Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic value will flow to the Company and the revenue can be reliably measured.

Revenue is recognized on the basis of Percentage of Completion (POC) method as per assessment of physical progress of the service contract having contract scheduled completion period of more than one year, except in cases where progress is less than 25%, which is taken at cost as Services Work in Progress.

Service contract completed within a year, revenue is to be recognized at the time of completion of the contract.

IV. Property, Plant and Equipment

- i) Property, Plant and Equipment are carried at historical cost less accumulated depreciation and impairment losses, where applicable. The Company capitalizes all costs relating to the acquisition and installation of fixed assets. Cost comprises the purchase price and any attributed cost of bringing the asset to its working condition for its intended use.
- ii) Depreciation on assets is provided on the Written Down Value Method by adopting the useful lives as prescribed in the Companies Act 2013. Depreciation on additions during the year is provided on a pro-rata basis.
- iii) Leasehold rights are amortized on a Straight Line basis over the period of the lease.

V. Capital Reserve and Grant

- i) Entrance Fees received from Members is credited to Capital Reserve.
- ii) Grants received for specific project are recorded as Current Liability as and when received and after payment of all expenditure pertaining to that project, unutilised grant is treated as per the directions of the Grantor.
- iii) Grants received for meeting the day to day expenses for the functioning of the company are treated as revenue grants and are accordingly recognised in the statement of income & expenditure.

VI. Investment of Earmarked funds

The Fund Balance is invested in Flexi Deposit Account with Nationalised Banks. Interest received, accrued and due and accrued but not due on such investments, are added to the respective funds to the extent not immediately required for expenditure and not treated as income.

VII. Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, cash in bank and deposits with banks. Cash equivalents are highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

VIII. Income tax

The Company has been granted exemption from Income Tax under section 12A read with section 12AA of the Income Tax Act, 1961.

IX. Provisions and contingencies

A provision is recognised when the Company has a present obligation as a result of past events and it is probable that an outflow of resources will be required to settle the obligation in respect of which a reliable estimate can be made. Provisions (excluding retirement benefits) are not discounted to their present value and are determined based on the best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates. Contingent liabilities are disclosed in the Notes. Contingent assets are not recognised in the financial statements.

X. Intangible Assets

- i) Intangible assets are recorded at the acquisition cost, which includes the purchase price, customs duties, and other non-recoverable taxes.
- ii) Intangible assets are considered to have a finite useful life. Hence, Intangible assets are amortized on a Straight Line basis over the finite useful life.

ICAI ACCOUNTING RESEARCH FOUNDATION (CIN: U73200DL1999NPL097935) (Limited by guarantee) ICAI Bhawan, Indraprastha Marg, New Delhi NOTES TO STATEMENT OF ACCOUNTS (Amount in '000)		
PARTICULARS	As at 31 March 2025	As at 31 March 2024
Note 2. CAPITAL FUND		
Capital Fund	50,000	50,000
Total	50,000	50,000
Note 3. RESERVES AND SUPRLUS		
Capital Reserve:		
Balance as per last Balance Sheet	1,219	1,177
Entrance fee received during the year	42	42
Total	1,261	1,219
Surplus/(Deficit)		
Balance as per last Balance Sheet	(8,506)	(17,532)
Surplus/(Deficit) transferred from Statement of Income & Expenditure	7,110	9,025
Total	(1,396)	(8,506)
Grand Total	(135)	(7,287)
Note 4. EARMARKED FUND:(Infosys Fellowship Fund)		
Infosys Fellowship Grant	400	400
Balance as per last Balance Sheet	6,143	5,911
Interest received during the year	243	232
Total	6,786	6,543
Note 5. TRADE PAYABLES		
Consultancy Expenses Payable		
-Due to MSME	-	
-Others	3,875	3,435
Creditors for expenses		
-Due to MSME	8	10
-Others		
'-Related Party	529	2,009
'-Others	467	554
Total	4,879	6,008
Trade Payable ageing (outstanding from the date of transaction) (Refer Annexure-A)		
Note 6. OTHER CURRENT LIABILITIES:		
Statutory Dues		
TDS	315	413
GST	411	-
Total	725	413

Annexure-A

Ageing for trade payables outstanding as at March 31, 2025 is as follows:

(Amount in '000)

Particulars	Not Due	Outstanding for following periods from due date of				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
Trade Payables						
MSME	-	8	-	-	-	8
Others	-	4,047	-	-	824	4,871
Disputed dues-MSME*	-	-	-	-	-	-
Disputed dues-Others	-	-	-	-	-	-
Total	-	4,056	-	-	824	4,879

Ageing for trade payables outstanding as at March 31, 2024 is as follows:

(Amount in '000)

Particulars	Not Due	Outstanding for following periods from due date of				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
Trade Payables						
MSME	-	10	-	-	-	10
Others	-	4,963	-	338	697	5,998
Disputed dues-MSME	-	-	-	-	-	-
Disputed dues-Others	-	-	-	-	-	-
Total	-	4,973	-	338	697	6,008

ICAI ACCOUNTING RESEARCH FOUNDATION

(Limited by guarantee)

ICAI Bhawan, Indraprastha Marg, New Delhi

NOTE 7: Property Plant & Equipment and Intangibles

(Amount in '000)

Particulars	GROSS BLOCK				DEPRECIATION				NET BLOCK	
	As at April 1, 2024	Additions	Net Deletions	As at March 31, 2025	As at April 1, 2024	For the year	Deletions	As at March 31, 2025	As at March 31, 2025	As at March 31, 2024
Property Plant & Equipment and Intangibles										
(i) Property Plant & Equipment										
Office Equipments	75	-	-	75	71	-	-	71	4	4
Computers	287	-	-	287	282	-	-	282	5	5
(ii) Intangible Assets										
Leasehold Rights	50,000	-	-	50,000	50,000	-	-	50,000	-	-
Trade Marks*	30	-	-	30	14	3	-	17	13	16
Total	50,392	-	-	50,392	50,367	3	-	50,370	22	25
Previous Year	50,458	10	76	50,392	50,409	27	69	50,367	25	49

*Trademark is amortised according to the legal rights for a period of 10 years.

ICAI ACCOUNTING RESEARCH FOUNDATION (CIN: U73200DL1999NPL097935) (Limited by guarantee) ICAI Bhawan, Indraprastha Marg, New Delhi NOTES TO STATEMENT OF ACCOUNTS (Amount in '000)		
PARTICULARS	As at 31 March 2025	As at 31 March 2024
Note 8. OTHER NON-CURRENT ASSETS		
Security Deposit		
'-Roll Out	3,308	3,308
	<u>3,308</u>	<u>3,308</u>
Note 9. TRADE RECEIVABLES*		
Unsecured, considered good		
a) Undisputed Trade Receivables	8,178	6,402
b) Unbilled Trade Receivables**		
i) Unbilled Revenue (Roll out) Refer to Note No. 17(VII)	4,038	3,654
ii) Unbilled Revenue (Roll out 2) Refer to Note No. 17(VII)	2,710	2,485
iii) Unbilled Revenue (Roll out 3) Refer to Note No. 17(VII)	-	6,211
iv) Unbilled Revenue (GOTN) Refer to Note No. 17(VII)	550	2,898
v) Unbilled Revenue (GOTN 2) Refer to Note No. 17(VII)	1,099	-
vi) Unbilled Revenue (IPA) Refer to Note No. 17(VII)	4,620	4,521
vii) Unbilled Revenue (ICAI) Refer to Note No. 17(VII)	342	-
* Trade Receivable Ageing: Outstanding from the date of transaction (Refer Annexure-B)		
** As per ICAI Guidance Note, Ageing is not applicable to unbilled Trade Receivable.	<u>21,538</u>	<u>26,171</u>
Note 10. CASH AND BANK BALANCES		
(i) Cash & Cash Equivalents		
a) Balance with Banks		
Balances with Scheduled Banks in Current Accounts*		
ICAI Accounting Research Foundation Account	592	2,775
Balance with Bank Flexi Deposits	14,471	-
(* Balance with bank excludes flexi deposits)		
b) Cash in hand	-	-
Total Cash & Cash Equivalents	<u>15,063</u>	<u>2,775</u>
(ii) Other Bank Balances		
ICAI ARF Infosys Fellowship Account *	6,586	6,369
Fixed Deposit (Under Charge against Bank Guarantee)**		
- Against Roll Out Project FDR	6,753	6,753
- Against Roll Out 2 Project	2,233	2,233
- Against Roll Out 3 Project	1,207	1,207
Accrued Interest due but not received on FDRs	1,648	977
(*Balance with bank includes Flexi, lien marked against Infosys Fellowship Fund)		
ed Deposit having maturity period after 3 Months but before 12 Months)		
Total Other Bank Balances	<u>18,427</u>	<u>17,539</u>
Total	<u>33,490</u>	<u>20,314</u>
Note 11. SHORT TERM LOANS AND ADVANCES (Unsecured - considered good, unless stated otherwise)		
Taxes and Duties Recoverable		
TDS Recoverable-Income Tax	2,620	3,201
TDS Recoverable-GST	204	343
Other Loans & Advances		
Earnest Money with Indian Railway	1,069	1,069
Goods & Service Tax Input Credit	-	1,241
Receivable from AWS	6	6
	<u>3,899</u>	<u>5,860</u>

Annexure-B

Ageing for trade Receivables outstanding as at March 31, 2025 is as follows:

(Amount in '000)

Particulars	Unbilled	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months - 1 year	1-2 years years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	13,359	8,178	-	-	-	-	21,538
(ii) Undisputed Trade Receivables – considered doubtful	-	-	-	-	-	-	-
(iii) Disputed Trade Receivables–considered good	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables – considered doubtful	-	-	-	-	-	-	-
Subtotal	13,359	8,178	-	-	-	-	21,538
Less: Provision for doubtful receivable	-	-	-	-	-	-	-
Total	13,359	8,178	-	-	-	-	21,538

Ageing for trade Receivables outstanding as at March 31, 2024 is as follows:

(Amount in '000)

Particulars	Unbilled	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months - 1 year	1-2 years years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	19,769	6,402	-	-	-	-	26,171
(ii) Undisputed Trade Receivables – considered doubtful	-	-	-	-	-	-	-
(iii) Disputed Trade Receivables–considered good	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables – considered doubtful	-	-	-	-	-	-	-
Subtotal	19,769	6,402	-	-	-	-	26,171
Less: Provision for doubtful receivable	-	-	-	-	-	-	-
Total	19,769	6,402	-	-	-	-	26,171

ICAI ACCOUNTING RESEARCH FOUNDATION (CIN: U73200DL1999NPL097935)

(Limited by guarantee)

ICAI Bhawan, Indraprastha Marg, New Delhi

NOTES TO STATEMENT OF ACCOUNTS

(Amount in '000)

PARTICULARS	As at 31st March, 2025		As at 31st March, 2024
Note 12. REVENUE FROM APPLIED RESEARCH PROJECTS			
Indian Railway Project			
-Roll out 2	-		-
-Addendum	-		1,160
-Roll out 3	4,013		-
-Unbilled Revenue Roll out {Refer to Note No.17(VII)}	383		2,832
-Unbilled Revenue Roll out 2 {Refer to Note No.17(VII)}	226		1,679
-Unbilled Revenue Roll out 3 {Refer to Note No.17(VII)}	-		6,211
CAMP & CAP Certification Course	1,454		409
CPAPNG	-		1,804
Govt of Tamil Tadu Project	402		1,725
Unbilled Revenue Govt of Tamil Tadu Project {Refer to Note No.17(VII)}	550		2,898
Unbilled Revenue Govt of Tamil Tadu Project 2 {Refer to Note No.17(VII)}	1,099		
Indian Ports Association (IPA)	7,161		6,930
Unbilled Revenue IPA {Refer to Note No.17(VII)}	4,620		4,521
Total	19,908		30,170
Note 13. OTHER INCOME			
Subscription from Members	140		145
Interest			
Bank Deposits	1,045		723
Income Tax Refund	190		-
Total	1,375		868
Note 14. PROJECT EXPENSES			
Indian Railway Project			
- Indian Railway	-		516
- Rollout	254		1,667
- Rollout 2	495		2,020
- Addendum	-		113
- Rollout 3	4,527		6,212
CPAPNG	4		789
Certification Course	1		5
Govt of Tamil Tadu Project	976		3,036
Govt of Tamil Tadu Project 2	934		-
Indian Ports Association (IPA)	3,410		4,325
Total	10,601		18,682
Note 15. PROFESSIONAL AND CONSULTANCY CHARGES			
Professional Charges for Administrative Support	2,578		1,635
Total	2,578		1,635
Note 16. OTHER EXPENSES			
Statutory Audit Fees	135		110
Internal Audit Fees	160		110
Miscellaneous Expenses	78		60
Sundry Balances Written off	-		369
Travelling & Conveyance Expenses	51		63
Printing & Stationery Expenses	263		56
Support Services	305		300
Video Production Expenses	-		600
Total	991		1,668

Note 17 NOTES FORMING PART OF ACCOUNTS:

- I. **Infosys Fellowship Fund**
Infosys Fellowship Fund represents the fellowship grant received from Infosys Technologies Ltd., to offer fellowship to deserving candidates under the proposed Fellowship Program of ICAI ARF. Interest received on the fund amounting to Rs. 243 thousand for the year ended on 31st March 2025 (Previous Year Rs.232 thousand) has been credited to the fund. The same will be utilized as per the agreement with Infosys Technologies Ltd.
- II. ICAI ARF is a Small and Medium Sized Company (SMC) as defined in the general instructions in respect of Accounting Standards notified under the Companies Act, 2013. Accordingly, the Company is required to comply with the Accounting Standards as applicable to an SMC. However, the Company has prepared Cash Flow Statement, though not mandatory under AS-3.
- III. ICAI ARF is a Company limited by Guarantee with liability of each member not exceeding Rs.5 thousand (Rupees Five Thousand Only).
- IV. Trade Payable are subject to confirmation and reconciliation.
- V. Related Party Disclosures under AS-18
- A. Related parties and their relationship:**
- The Institute of Chartered Accountants of India (ICAI) (Control exists)
 - Key Managerial Personnel : Sh. Jai Kumar Batra, Secretary, ICAI who is Director by virtue of Article 28 (d)(i) of the Articles of Association of the Company

B. Transactions with Related Parties***(Amount in '000)**

Party Name	Relationship	Nature of Transaction	F.Y. 2024-2025	F.Y. 2023-2024
ICAI	Control exists	Membership fees received	165	171
ICAI	Control exists	Entrance fees received	50	50
ICAI	Control exists	Support Service billed	373	361
ICAI	Control exists	Support Service Unbilled (exclusive of gst)	342	-
ICAI	Control exists	Consultant & Other Services received	504	5021

*Amount is inclusive of GST

C. Outstanding Balance as at 31.03.2025:**

Name	F.Y. 2024-25	F.Y. 2023-2024
Consultant & Other Services	495	2009
Unbilled Receivable (exclusive of GST)	308	-

*Amount is inclusive of GST

VI. **Disclosure pursuant to section 22 of MSMED Act 2006:**

Disclosure of dues/ payments to micro and small enterprises to the extent such enterprises are identified by the company.

Amount in '000			
S.No.	Particulars	2025	2024
(i)	The principal amount remaining unpaid as at year end and Interest due thereon remaining unpaid on year end	8	10
	Principal amount due to micro and small enterprises	8	10
	Interest due on above	NIL	NIL
(ii)	The amount of interest paid by the buyer in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during each accounting year	NIL	NIL
(iii)	Delayed payment of principal beyond the appointed date during the year and Interest actually paid under section 16 of MSME Act, 2006	NIL	NIL
(iv)	The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006	NIL	NIL
(v)	The amount of interest accrued and remaining unpaid on year end in respect of principal amount settled during the year	NIL	NIL
(vi)	The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	NIL	NIL

VII. Company is following the accounting policy of revenue recognition on the basis of Percentage of Completion method as defined in Note 1 (b) (III) of the Financial Statements. Hence, Unbilled Revenue of Rs. 6879 thousand (Previous Year Rs. 18142 thousand) is recognized for the Financial Year 2024-2025. Unbilled Revenue Receivables from project Roll Out (amounting to Rs 4038 thousand) is the 5% of project value to be billed on getting the completion letter of 5th deliverable "*Engagement with CRIS in development, Testing and Rollout phase of extended IT application over Indian Railways*". Other unbilled revenue (Amounting of Rs. 9321 thousand) related to projects other than Roll Out are expected to be billed in the next financial year.

VIII. Contingent Liabilities (to the extent not provided for)

a) Guarantees (Given to Indian Railways): Rs. 4941 thousand (Previous Year Rs. 4941 thousand)

IX. Ratios

Amount in '000

Particulars	Numerator	Value as on 31.03.2025	Value as on 31.03.2024	Ratio as on 31.03.2025	Ratio as on 31.03.2024	Variation in %
	Denominator					
Current Ratio	Current Assets	58926	52346	10.51	8.15	25.67
	Current Liabilities	5607	6422			

Trade Receivable Turnover ratio	Net Sales	19908	30170	0.83	1.26	50.25
	Average Debtor	23854	24034			
Net Capital Turnover Ratio	Net Sales	19908	30170	0.40	0.73	86.38
	Average Working capital	49622	41262			

* Variation of more than 25% in ratios is due to the recognition of unbilled revenue, advance billing and Work-in-progress of projects.

Debt Equity Ratio & Debt Service Coverage Ratio	Ratios are not applicable since company is debt free
Return on Equity Ratio, Net Profit Ratio & Return on Capital Employed	Ratios are not applicable since company is Non Profit Entity
Inventory Turnover Ratio	Ratio is not applicable since company does not have any inventory
Trade Payable Turnover Ratio	Ratio is not applicable since company is a service provider.

X. There is no transaction with the companies under section 248 of the Companies Act, 2013 or section 560 of the Companies Act, 1956.

XI. **a) Earnings in Foreign Currency**

(Amount in '000)

Particulars	F.Y. 2024-2025	F.Y. 2023-2024
Revenue recognized	-	1804

b) Exposure in Foreign Currency as at year end not hedged

(Amount in '000)

Particulars	F.Y. 2024-2025	F.Y. 2023-2024
Trade Receivable (Export)	-	950

XII. a) Other than as disclosed in the notes to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) Other than as disclosed in the notes to the accounts, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

XIII. No dividend provision has been made during the year.

- XIV. The Company does not have any Benami property, where any proceeding has been initiated or pending against the company for holding any Benami property.
- XV. The company has not issued any securities where the company has not used the amount for specific purpose for which it was issued at the balance sheet date.
- XVI. The Company does not have any transactions where the company has not used the borrowings from banks and financial institutions for the specific purpose for which it was taken at the balance sheet date.
- XVII. The Company does not have any immovable property therefore further disclosure as required by the Act is not applicable
- XVIII. The Company has not revalued any item of property, plant and equipment.
- XIX. The Company does not have any loans and advances in the nature of loans to promoters, directors, KMP and other related parties without terms or repayable on demand, therefore further disclosure as required by the Act is not applicable.
- XX. The Company does not have CWIP during the year therefore further disclosure as required by the Act is not applicable.
- XXI. The Company does not have Intangible Assets under development during the year therefore further disclosure as required by the Act is not applicable.
- XXII. The Company is not required to submit statement of current assets with the bank and therefore reconciliation of the statement filed by the company with bank and the books of accounts is not applicable.
- XXIII. The Company has not been declared as willful defaulter by any bank or financial institution or government or any government authority.
- XXIV. The Company have not entered into any scheme(s) of arrangements during the year.
- XXV. The Company does not get covered under Section 135 of Companies Act.
- XXVI. The Company has not traded or invested in Crypto Currency or Virtual Currency during the period.
- XXVII. The Company does not have any transaction which is not recorded in the books of accounts that has been subsequently surrendered or disclosed as income during the year as part of the ongoing tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- XXVIII. The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.
- XXIX. The Company does not have investment in shares of any company therefore compliance for layers of companies as prescribed under companies Act 2013 are not applicable.
- XXX. No amount is written off during current year. Old outstanding amount of Rs. 368.67 thousand lying in Interest Accrued on FDRs was written off during the financial year 2023-24.
- XXXI. Payment to Auditor excluding GST:

(Amount in '000)

Particulars	F.Y. 2024-2025	F.Y. 2023-2024
Statutory Audit	125	100
for taxation matters	0	0
for company law matters	0	0
for management services	0	0
for other services	0	0
For reimbursement of expenses	10	10

XXXII Financial Approval

The financial statements are approved for issue by the Company's Board of Directors on 02.09.2025.

Gupta Nayar & Co.

For and on behalf of Board of Directors

Chartered Accountants

FRN 008376N

CA. Vaibhav Aggrwal

(Partner)

Membership No. : 549495

CA Jai Kumar Batra

Director

DIN : 03233571

CA. Prasanna Kumar Dondeti

Director

DIN : 07995989

CA. Charanjot S Nanda

Chairman and Director

DIN : 01126039

Place: New Delhi

Date: September 2, 2025